

WHISTLEBLOWERS POLICY

1 Introduction and Purpose

1.1 Background

The Company is committed to promoting and supporting a culture of corporate compliance and ethical behaviour in accordance with the Company's Code of Conduct and statement of values (which can be accessed at <https://flagshipminerals.com/>). The Company also requires its directors, officers, employees, consultants, contractors and suppliers to observe the highest standards of business and personal ethics in the conduct of their duties and responsibilities. As employees and representatives of the Company, we must practice honesty and integrity in fulfilling our responsibilities and comply with all applicable laws.

1.2 Purpose

The purpose of this Whistleblowers Policy (**Policy**) is to:

- a. encourage Whistleblowers to raise any concerns and report instances of Reportable Conduct where there are reasonable grounds to support such action, without fear of intimidation, disadvantage or reprisal;
- b. outline the mechanisms for Whistleblowers to make reports under this Policy;
- c. outline the measures in place to protect a Whistleblower; and
- d. document and provide transparency regarding how reported concerns are received and, where appropriate, investigated by the Company.

The Corporations Act 2001 (Cth) (**Corporations Act**) provides certain people with legal rights and protections as Whistleblowers and requires the Company to have a Whistleblowers Policy that addresses the protections under that Act. Further information on these legal rights and protections is set out in the Appendix to this Policy.

However, it is important to remember that the Company currently operates in South East Asia. Your legal rights and obligations as a Whistleblower will depend on the laws applicable to your particular situation and the Company must comply with all local laws. If compliance with this Policy would breach any local laws, or if those local laws impose a higher standard of protection, the applicable laws will take precedence to the extent of the inconsistency.

2 Who can make a report?

You can raise a concern of Reportable Conduct under this Policy as a Whistleblower, and the terms of this Policy will apply to you, if you are a current or former:

- a. Company employee (including a full time, part time, casual or fixed term employee);
- b. Company officer (including a director or secretary);
- c. person who supplies services or goods to the Company, whether paid or unpaid (for example, a contractor, consultant, service provider, supplier or business partner), or an employee of such a supplier;
- d. associate of the Company (for example, a director or secretary of a member of the Company); or
- e. relative (including a parent, child or sibling), dependant or spouse (including a de facto partner) of any of the people listed above.

Even if you do not fall into one of the above categories, you are still encouraged to raise any concern you have through the channels outlined in this Policy. The Company will still assess the concern raised and take appropriate steps. While the Company may not be able to apply all of the protections set out in this Policy to you in this circumstance, it will look for ways to support all people who raise a concern.

3 Communication of this Policy

A copy of this Policy will be made available:

- a. on the Company's website available at <https://flagshipminerals.com/>;

- b. to all directors, officers and Whistleblower Protection Officers; and
- c. to all employees and contractors at induction.

4 Reporting conduct

4.1 Reportable Conduct

All Whistleblowers are encouraged to report any matters that they have reasonable grounds to believe or suspect amounts to misconduct or an improper state of affairs or circumstances in connection with the Company's operations. Reportable Conduct may include behaviour or conduct that:

- a. is against the law or regulatory obligation or is a failure by the Company to comply with any legal obligation;
- b. is in serious breach of the Company's policies or Code of Conduct;
- c. is illegal, dishonest, fraudulent, or corrupt;
- d. is detrimental conduct against a person because they have made a report under this Policy;
- e. is unethical, such as dishonestly altering company records or data, or adopting questionable accounting and taxation practices;
- f. is unauthorised disclosure of intellectual property or confidential information or an undisclosed conflict of interest;
- g. is misleading or deceptive conduct of any kind (including conduct or representations which amount to improper or misleading accounting or financial reporting practices either by, or affecting, the Company);
- h. is potentially materially damaging to the Company, an employee or a third party, including unsafe work practices, environmental damage, danger to financial systems, health risks or substantial wasting of company resources;
- i. may cause material financial loss to the Company or materially damage its reputation or be otherwise materially detrimental to the Company; or
- j. any other conduct which involves any other serious impropriety, misconduct, or an improper state of affairs or circumstances.

You do not have to be sure that any of the above behaviour or conduct has occurred in order to raise a concern (for example, if you only have some information leading to a suspicion, but not all the details) and you will be protected under this Policy even if your concern turns out to be incorrect. However, you must not make a report that you know, or ought to know, is false or has no substance. Where it is found that a person has knowingly made a false report, this will be considered a serious matter and may result in disciplinary action.

4.2 What should not be reported?

A concern that relates to a 'personal work-related grievance' does not constitute a Whistleblower matter. Personal work-related grievances are generally grievances relating to a person's current or former employment or engagement that only have implications for them personally, and do not have any other significant implications for the Company or relate to any conduct about a matter that is Reportable Conduct under this Policy (as set out in the section above).

For example, a personal work-related grievance would include interpersonal conflicts with another employee or challenges to decisions relating to the person's employment or engagement, such as a transfer, promotion or disciplinary action.

Personal work-related grievances should instead be raised via the usual channels, such as your manager or the head of department, Head of Human Resources or Legal Counsel pursuant to all those company policies shown on the company website and the Company HR Regulations (as approved by SKK Migas).

However, if a personal work-related grievance concerns a matter that is Reportable Conduct under this Policy (as set out in the section above), would have significant implications for the Company, or relates to a person suffering from, or being threatened with detriment for making a report under this Policy, it should still be reported under this Policy.

4.3 How to report conduct

Whistleblowers are encouraged to report Reportable Conduct under this Policy through the following channels:

- a. the Chairman, who is currently Paul Lock; or
- b. if the Whistleblower feels unable to raise the Reportable Conduct with the Chairman, one of the Whistleblower Protection Officers identified in this section 4.3.

In addition to the Chairman, the current Whistleblower Protection Officer nominated by the Company is: the Company Secretary, who is currently Elissa Hansen and can be contacted on +61 2 7228 7994 or by email cosec@flagshipminerals.com.

Subject to local law requirements, reports can be made anonymously and you can remain anonymous while interacting with the CEO or Whistleblower Protection Officers in relation to your report, including during any investigation of your report, as well as after your case is closed. At any given time you can identify yourself, but this is your choice and at no point do you need to do this or will you be forced to provide your identity. If you decide to disclose your identity, the Company will take steps to protect your identity and to protect you from detriment.

If you would like to make an anonymous disclosure, it is recommended that you do so through the Company Secretary who allows for anonymous reports to be made. The Company will make every endeavour to investigate your report where possible and appropriate, but in some cases, there are limitations of what can be achieved if you decide to remain anonymous (for example, if the Company is not able to contact you to obtain sufficient information).

If you would like some further information before making a report, please contact a Whistleblower Protection Officer directly via email or to via telephone (see above).

4.4 Confidentiality of a Whistleblower's identity

The Company's priority is to support and protect people who raise concerns that are reportable under this Policy. As part of this, a person who raises a report under this Policy will be afforded the confidentiality protections set out in this Policy.

In particular, if you are a Whistleblower, and you raise a concern that is Reportable Conduct under this Policy, your identity (and any information that the Company has because of your report that someone could likely use to identify you) will only be disclosed if:

- a. you consent to the disclosure of that information;
- b. the disclosure is required or allowed by law (for example, disclosure by the Company to a lawyer or to obtain legal advice in relation to whistleblower protections); and/or
- c. in the case of information likely to identify you, it is reasonably necessary to disclose the information for the purposes of an investigation, but you are not identified and all reasonable steps are taken by the Company to prevent someone from identifying you.

Reports received will be treated sensitively and seriously. To maintain the confidentiality of a report, the Company:

- a. limits access to information relating to your report;
- b. carefully reviews and potentially de-identifies certain aspects of your report as appropriate; and
- c. uses tools and platforms that allow reports to be made anonymously.

Please be aware that if you do not consent to the limited sharing within the Company of your identity and the information provided by you as needed, this may limit the Company's ability to progress your report and to take any action in relation to it.

You have a right to raise with the Company any issue you experience as a result of making a report (including if you believe or suspect that there has been a breach of your confidentiality) directly with a Whistleblower Protection Officer.

Any breach of confidentiality in relation to the disclosure or Whistleblower's identity will be taken seriously, and may

be the subject of a separate investigation and/or disciplinary action.

5 Handling of reports

5.1 How the investigation is undertaken

Making a report under this Policy guarantees that it will be initially assessed by the Company and a decision made by the Company as to whether it should (and can) be investigated further. The Company's response will vary depending on the nature of the report (including the amount of information provided). It may not be possible to investigate a disclosure if the Company is not able to contact you to obtain sufficient information (for example, if you have made the report anonymously and have not provided contact details).

Where an investigation is undertaken, the objective will be to determine whether there is enough evidence to substantiate the matters reported. Investigations will be impartial of both the Whistleblower who made the report and the person(s) or business unit(s) reported. For example, this means the relevant investigator will not be involved in the matters alleged.

The timeframe for an investigation will vary depending on the nature of the report. The Company endeavours to complete investigations within 90 days of receipt of a report, however this time period may be exceeded depending on the circumstances of the matter.

Unless there are confidentiality or other reasons not to do so, employees to whom a report relates will be informed of the allegation at the appropriate time, and given an opportunity to respond to the allegation(s) made against them, as and when required by principles of procedural fairness.

Findings will be made on the balance of probabilities and it will be either that the allegation(s) are:

- a. fully substantiated;
- b. partly substantiated (for example, if one but not all allegations are substantiated);
- c. not able to be substantiated;
- d. unsubstantiated; or
- e. disproven.

While the Company may communicate the findings of any investigation to a Whistleblower who has made a report in its absolute discretion, it may not always be appropriate to provide details of the outcome having regard to confidentiality and privacy considerations.

The method for documenting and reporting the findings of an investigation will depend on the nature of the report. Any report prepared in relation to an investigation may be provided to a decision-maker in relation to the matter and remains the property of the Company. It will not be provided to a person who makes a report or any other person to whom a report relates.

5.2 Whistleblower will be kept appropriately informed

The Company will provide regular updates to a Whistleblower on the progress of the investigation (including in relation to timeframes) if they are able to be contacted. The frequency and timeframe of these updates may vary depending on the nature of the disclosure. These updates may include the following:

- a. confirming receipt of a report;
- b. advising that an investigative process has begun;
- c. providing updates on the investigation status (even if there has been no progress); and/or
- d. advising when an investigation has been closed.

5.3 Using third parties

The Company may undertake an investigation internally or delegate the investigation to external legal counsel, accountants, or other experts. This is subject to compliance with the confidentiality protections set out in this Policy and the delegate not being a subject of the reported concern.

5.4 Further action following investigation

Where an investigation identifies misconduct or other inappropriate conduct, the Company may take appropriate disciplinary action in its discretion. This may include, but is not limited to, terminating or suspending the employment or engagement of a person(s) involved in any such conduct. If an investigation finds that criminal activity is likely to have occurred, the matter may also be reported to the police and / or other regulatory authorities by the responsible area within the Company.

6 Protection of Whistleblowers

6.1 General protections

The Company is committed to protecting Whistleblowers and other persons from any detriment or threats of detriment because of a report raised under this Policy, or because of a belief or suspicion that such a report is proposed to be made. These protections are an essential element of creating an environment in which Whistleblowers feel safe to raise concerns about Reportable Conduct.

Prohibited detrimental action of this nature can take the form of:

- a. dismissal of an employee;
- b. injury of an employee in their employment;
- c. harm or injury, including psychological harm;
- d. alteration of position or duties to their disadvantage;
- e. harassment or intimidation of a person;
- f. damage to property or reputation;
- g. damage to business or financial position, or any other damage;
- h. discrimination between an employee and other employees of the same employer; and/or
- i. threats to carry out any of the above.

Any actual or threatened reprisal action will be treated as serious misconduct and may result in disciplinary action, which may include termination of employment. In some circumstances, this conduct can also attract civil and/or criminal penalties.

If you believe you or someone else has suffered prohibited detrimental action as a result of a concern being reported or being proposed to be reported under this Policy, please immediately report this to the CEO or a Whistleblower Protection Officer.

The Company can take a number of steps to protect a person from detriment. For example, this may include:

- a. monitoring and managing the behavior of other employees;
- b. implementing investigation processes where appropriate;
- c. taking disciplinary action where appropriate for conduct that amounts to prohibited detrimental action or breaches the confidentiality requirements under this Policy;
- d. allowing a person to perform their duties from a different location; and/or
- e. providing support services.

The Company will at all times be able to raise and address with an individual matters that arise in the ordinary course of their employment or contractual relationship with the Company (for example, any separate performance or misconduct concerns), or take appropriate action to protect a person from detriment, and this will not amount to reprisal action.

The Company will look for ways to support all people who raise a concern, but it will not be able to provide non-employees with the same type and level of support that it provides to its employees. Where this Policy cannot be applied to non-employees, the Company will still seek to offer as much support as reasonably practicable.

7 Training

The HR team will facilitate regular training for all employees on this Policy. This training will include:

- a. for employees – general awareness of the Whistleblowers Policy and their rights and obligations under it; and
- b. for Whistleblower Protection Officers – further training about how to respond to any Whistleblower reports should they be received.

8 Reporting to the Board

The Board is regularly updated on the Whistleblower program, inclusive of summary information relating to reports, investigations, and results, which are de-identified as required. Reports or investigations concerning material incidents may be reported to the Board outside of the usual updates. The Board can ask at any time about the Company's Whistleblowers Policy and whistleblowing program.

9 Other matters

9.1 Amendment of Policy

This Policy can only be amended with the approval of the Board. This Policy is subject to ongoing review and may be amended, replaced or revoked at any time by the Board in its absolute discretion.

9.2 Terms and conditions

This Policy does not form part of any contract of employment or contract of engagement and local laws and regulations in relation to the subject matter of this Policy may vary from time to time and employees are encouraged to be aware of relevant laws and regulations and not to solely rely on this Policy.

9.3 Adoption of Policy and Board review

This Policy was adopted by the Board on 21 April 2022, and takes effect from that date and replaces any previous policy in this regard.

The Board will review this Policy periodically to check that it is operating effectively, appropriately reflects how whistleblowing matters are managed by the Company, and to consider whether any changes are required to the Policy. The Company Secretary will communicate any amendments to employees as appropriate.

9.4 Breach of this Policy

Where you are concerned that a breach of this Policy has occurred or will occur, you should report your concern to the Chairman or Company Secretary. A breach of this Policy may be regarded as misconduct, which may lead to disciplinary action (including up to termination of employment or engagement). An individual may also be exposed to criminal and civil liability for a breach of whistleblower protections under law.

9.5 Local variations

Certain jurisdictions where the Company operates, or specific regulations that the Company is required to follow, may impose additional or different legal requirements to those set out in this Policy. Where this occurs, such local laws supersede this Policy to the extent that they expressly conflict.

The Company may also depart from the processes set out in this Policy in its absolute discretion where it is not required to comply with those processes as a matter of law.